HOW TO INTERPRET AND ANALYSE

FINANCIAL STATEMENT & CASH FLOW ANALYSIS FOR BETTER DECISIONS MAKING



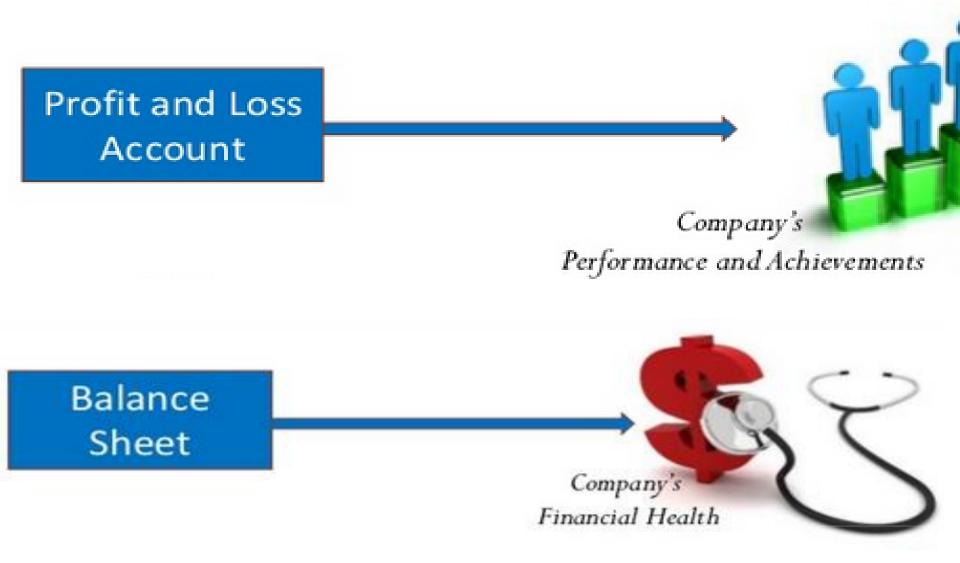


An Overview of Understanding Keys Financial Statements

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Profit and Loss Account and Balance Sheet



Statement of Financial Position (Balance Sheet)



Assets = Liabilities + Equity

Long term and short term balances

| Assets (Owned and Used by Business) | Liabilities (Amounts Owed & Fund Sources) | |
|---|---|--|
| Fixed Assets (Long Term in Nature) Machinery Computer Equipment | Owners Funds - Capital Issued Stock Retained Earnings | |
| | Long Term Liabilities - Loans etc | |
| Current Assets (Short Term in Nature) Inventory (stock) Accounts Receivable | Bank Loans Mortgage | |
| Cash in the bank | Current Liabilities - (short term) Accounts Payable Taxes Due | |

Balance



How can you increase the assets with out corresponding increase in liabilities ???

Financial health checkup ratios

Operational Ratios:

- Profitability Ratios
 - Assess profits relative to amount of resources used
- Activity (Turnover) Ratios
 - Assess amount of activity relative to amount of resources used

Financial Ratios:

- Liquidity Ratios
 - Assess ability to cover current obligations
- Leverage Ratios
 - Assess ability to cover long term debt obligations

Valuation Ratios:

 Assess market price relative to assets or earnings

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<u>Profitability Ratio – ROCE (Return On Capital Employed)</u>

- Measure the returns that a Company in realizing from its Capital
- Calculated as PBIT divided by the difference between total assets and current liabilities
- Represents the efficiency with which capital is being utilized to generate revenue



AR COLLECTION PERIODS

Average account receivable collection periods:

Trade receivable

----- X 365 days

Credit Sales



LIQUIDITY RATIO: CURRENT RATIO

- An indication of a company's ability to meet its short term debt obligations.
- Calculate how much money the current asset could be converted to cash within a year to pay the debt that due within a year
- The higher the ratio, the more liquid the company is



Current Assets + Current Liabilities

Current Asset

Current Ratio = ------

Current Liability

HOW CASH FLOWS DURING AN ACCOUNTING PERIOD



Total Inflows less Total Outflows =
Change in cash for the accounting period

Break Even Point (BEP) analysis

- The level of sales at which profit is zero
- A marginal costing technique to find the break-even point in term of units and value of sales



Break even analysis.

| Model speciality Pens | | | | |
|---------------------------|---------|--------|---------|---------|
| No.of sales | 9,259 | 18,519 | 27,778 | 37,073 |
| Unit sale price | 27 | 27 | 27 | 27 |
| Variable cost /Pen | 19 | 19 | 19 | 19 |
| Contribution/Pen | 8 | 8 | 8 | 8 |
| Fixed costs | 80,000 | 80,000 | 80,000 | 80,000 |
| Profit | (2,502) | 75,004 | 152,502 | 230,301 |
| | | | | |
| Break even point | | | | |
| Fixed costs/ Contribution | | 9,558 | Pens | |



DIFFERENT BUDGETING TECHNIQUES

Incremental budgets

- Based on actual pervious year expenditure, with a percentage added for inflationary increase for the next year.
- Easy method that saves time but often inaccurate.
- Suitable for similar activities from year to year.
- Very few dynamic organisations or projects are so stable

Zero based budgets

- Past figures are not used as the starting point.
- Starts from "scratch" with the proposed activities for the year.
- Result is more detailed and accurate, but takes more time and energy.
- Essential for new organisations and projects, also probably the best route to go in dynamic organisation that is proactive in new challenges.

PUTTING IT ALL TOGETHER





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- Interpreting Financial Statements
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